



June 18, 2026

Dear Neighbor,

We hope this letter finds you and your families safe and healthy, and that you are having a wonderful summer. Over the last couple of years many of you have reached out to Cemex or local elected officials and agencies regarding flood damage that occurred at the Lake A property in 2023. For the past three years, Cemex has been working diligently with local and state authorities, including the County and Zone 7, to design, engineer, and permit the Eliot Lake A Arroyo Del Valle (ADV) Restoration Project (“Project”). Additionally, Cemex has engaged licensed professional engineers to support these efforts.

We are pleased to share that the engineering and design have been completed with final permit authorizations received in June 2026. Achieving these important milestones are key to the project commencement.

Project Purpose. The purpose of the Project is to restore the ADV channel banks and Lake A shoreline to the pre-erosional alignments and also restore water surface elevation. The new ADV embankments at Lake A are designed to provide protection from a 200-year flood event.

Projected Timeline. Cemex and Teichert Construction (Contractor) will begin work on the Project during the week of June 22, 2026. Work is scheduled for completion by November 2026. During this time, you may observe construction equipment onsite for the duration of the Project. Construction activities will be limited to the hours of 7 am to 7 pm Monday through Friday, and 9 am to 6 pm on Saturday.

We appreciate all the inquiries and concern regarding the ADV Project. Thorough evaluations were conducted in designing the Project, with careful attention to water quality, supply, and the environment. No mining will be occurring at the site as all activities will support the restoration and repair work associated with the Project.

We hope this update is helpful as we begin our repair and restoration activities at the site. You may refer to our website for updates on the progress of this work at www.CemexEliotFacility.com, or you may reach out to me directly at deborahg.wells@cemex.com. The safety of our employees, neighbors, and the environment is of utmost importance to Cemex, and I assure you that all safety measures and considerations are being taken during the Project.

Sincerely,

Debbie Haldeman-Wells
Director, Public Affairs & Communications – West US
Cemex USA